UNITED STATES DISTRICT COURT DISTRICT OF MINNESOTA COURT FILE Sameh Mahmoud Mohamed Said, MD NO. 20-CV-927 (ECT/JFD) vs. Courtroom 3B Mayo Clinic and Joseph Albert Dearani, MD St. Paul, Minnesota 11:00 A.M.

HEARING ON

DEFENDANTS' MOTION FOR SUMMARY JUDGMENT

BEFORE THE HONORABLE ERIC C. TOSTRUD UNITED STATES DISTRICT JUDGE

APPEARANCES:

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1 (11:00 a.m.)PROCEEDINGS 2 3 IN OPEN COURT 4 THE COURT: Good morning, everyone. Please be 5 seated. 6 This is Said versus Mayo Clinic and others, Civil 7 File Number 20-927. I'll invite counsel to note their 8 appearances for the record, please, starting with the 9 plaintiff. 10 MR. SCHAEFER: Thank you, Your Honor. Larry 11 Schaefer appearing on behalf of the plaintiff, Dr. Sameh 12 Said. I have Dr. Said with me and I also have Makenzie 13 Krause, an associate from our office, as well. 14 THE COURT: Good morning. 15 MS. WILSON: Good morning, Your Honor. Kathryn 16 Mrkonich Wilson for the defendants Mayo Clinic and 17 Dr. Joseph Dearani, and I have with me today Emily McNee. 18 She's a colleague from my office. 19 THE COURT: Good morning. 20 All right. I've read everything and here's how 21 I'd like to handle this today, if we could, to stay on track 22 and I think be most productive. If you've got an objection 23 to approaching it this way, please feel free to tell me 24 that. 25 I think we ought to devote separate attention to

1 some of the counts separately, so together I think we should 2 deal with Counts I through VI, so those are the race, 3 religion, national origin discrimination counts under Title 4 VII and the Minnesota Human Rights Act. I think it makes 5 sense. I have some questions regarding those counts. 6 think it makes sense to devote roughly 20 minutes per side 7 to those counts. Then let's deal with the Minnesota Whistleblower 8 9 Act count and I don't think that that should take very long, 10 perhaps five minutes per side, and then I'd like to devote 11 five minutes each per side to the torts. So we've got 12 tortious interference with future employment, defamation, 13 invasion of privacy, and conversion. 14 And what we'll do when I say we'll deal with them 15 separately, I'll start with you, Ms. Mrkonich Wilson, on 16 each of these and then, Mr. Schaefer, give you an 17 opportunity to respond and if necessary brief rebuttal. 18 if we can try to stay to those time limits, I think it would 19 be helpful. 20 Does that make sense, or does anybody -- let me 21 just ask it this way: Does anybody have an objection or 22 concern with approaching the argument that way? 23 Mr. Schaefer? 24 MR. SCHAEFER: No objection, Your Honor. 25 THE COURT: Okay.

1 MS. WILSON: No objection. 2 THE COURT: All right. Great. If at the end of 3 that you think that we've missed something or want to get 4 something additional on the record, I'll give you a few 5 minutes to do that. I don't mean to shortcut anybody's 6 ability to do that. 7 All right. Ms. Mrkonich Wilson, I assume you're 8 doing the argument today, right? 9 MS. WILSON: I am. 10 THE COURT: Okay, just because of where you're seated. Let's take the discrimination counts first here. 11 12 MS. WILSON: Thank you, Your Honor. 13 As I noted at the outset, I represent both 14 defendants, the individual, Dr. Dearani, as well as Mayo 15 Clinic, and I may refer to them as Mayo throughout. And I 16 am representing both of them and I'm proud to be 17 representing them today, because Mayo Clinic feels strongly 18 about its policies against workplace harassment. 19 And Counts I through VI are specifically tailored 20 toward Dr. Said's claims of discrimination in connection 21 with his delayed promotional opportunities and being placed 22 on an administrative leave of absence at the time of his 23 last HR investigation, and then finally as to the 24 termination recommendation. Those I think are the three job 25 decisions that are being challenged.

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Dr. Said with respect to each claim cannot state a prima facie case and will rest in large part on the factual record, which is significant as Your Honor has noted and has already reviewed. And we'd point out a few highlights. And that is, it is undisputed that Dr. Said at the time of the decisions being made here was not meeting the legitimate expectations of the employer. THE COURT: How, if at all, do I analyze that issue, that prima facie element, versus a legitimate nondiscriminatory reason for his termination? MS. WILSON: Well, I think it's fair to say it's a threshold to even get to the fact that we would need to articulate a legitimate reason and the burden remains at all times with Dr. Said, so it is -- it remains a threshold element to not just show that he is in the protected class. THE COURT: I get that. I'm just sort of wondering how is it different than -- how do I analyze that problem differently from analyzing, if we got there -- and I'm not saying we do, but if we do get there -- a legitimate non-discriminatory reason? MS. WILSON: I think you analyze it similarly. think there would be an argument that perhaps it's a lighter -- there are cases that will say it's perhaps -more courts will allow the prima facie assumption and go

further into the analysis, but frequently what we'll see in the opinions is the court will say there isn't a prima facie case in that he was not meeting his performance expectations at the time, and furthermore, we will then look at the pretext arguments as well, and I believe they're analyzed similarly.

So, I'm not arguing that Dr. Said's performance was sufficient enough to get himself to the pretext, but I would argue in the alternative that either way his performance is a legitimate business reason for the actions taken and it also disqualifies him from even going there.

THE COURT: I just didn't see any analytical distinction between the two, thus the question, other than -- apart from where they fall in the framework, I didn't see an analytical distinction between the two.

MS. WILSON: Right. And I will agree with you on that. I think that is why we do argue this strongly on the prima facie case because it's not being met.

This is not a case about Dr. Said's surgical skills. I think that is not what's at issue, but what is at issue is his failure to accept a counseling message that was clearly and loudly given to him in December of 2017. He was counseled about sexual harassment, about his pursuit of women in the workplace being offensive and unwelcome, and he was told to stop. He couldn't. He didn't.

So, we move into 2018 when the next complaint surfaces, and by that time he is clearly in writing on notice of the need to check his appropriateness and his unwelcome gestures to women in the workplace, but he does not stop.

And in October of 2018, a physician's assistant who works with him closely comes forward and, afraid of her job, afraid of retaliation, lays out for HR in an investigation more crude, inappropriate, vulgar conduct and text messages and communications than anyone could believe, quite frankly. So after having been warned and counseled, it continued. I don't know why, I'm not a psychologist, but I am a lawyer, and I know it completely violated the policies that he had been admonished to follow.

So, by the fall of 2018 he is placed on administrative leave, a deeper investigation ensues, more information is uncovered, and at this point in time Dr. Said has been given two opportunities to prolong his advancement. So, it's like being in a law firm. You know, you're not going to be elevated to partner this June, but we're going to kick that decision down the road and give you time to shape up and we'll reconsider you at that time. You're going to have a better chance if you can demonstrate a track record of behavior. And he couldn't. He didn't. So he gets a couple times where he's told, "We're going to extend

your consideration. You're not meeting our expectations."

So, this is a clear case of somebody not meeting

expectations, and notwithstanding the warnings,

notwithstanding the admonitions, he continued to engage in

this conduct.

So, we get to the fall of 2018 and the Personnel Committee makes a recommendation and gives him a five-page letter that is quite detailed saying: Here are the conclusions of a very thorough investigation in which Mayo in good faith concluded that his employment needed to end and the recommendation was being made to the Termination Review Committee.

Those are all legitimate nondiscriminatory reasons for the conduct, for the decisions that were made with respect to his promotions, with respect to his being placed on leave in the first place, and with respect to the decision to terminate or to recommend his termination.

He had a choice at that point in time. He could choose to resign, which he did, he quit, but in so doing he asked -- specifically asked would he be reported to the Board, could he avoid some form of Board reporting, and the discussion is, you know, in the record, it's quite clear, he was told regardless of quitting or being terminated, this will be reported to the Board. So, he was reported to the Board. He signed that stipulation in the spring of 2018

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       while he was gainfully employed with the University of
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       Minnesota, where he continues to work.
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                 So, this is a case about -- this is a case where I
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       think it was Dr. Said was on leave and himself said to the
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       Personnel Committee chair: Look, I realize I've done some
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       things wrong. Some of my communications were inappropriate.
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       I was hoping for a less severe penalty. So, this is a
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       decisionmaker's choice. This is an employer's prerogative
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       to enforce its policies and there's nothing unlawful about
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       that decision.
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                 To try to create something where I believe there's
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       nothing, Dr. Said spends a great deal of time pointing to
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       somebody that he identifies as a comparator, who is
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       Dr. Simon Maltais. He's Canadian-born, white. He was also
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       a Senior Associate Consultant cardiovascular surgeon, as was
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       Dr. Said.
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                 THE COURT: Maltais.
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                 MS. WILSON: Maltais.
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                 THE COURT: We were wondering how to pronounce
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       that, so --
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                 MS. WILSON: I'm not French, but I think in his
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       French-Canadian accent we heard Maltais.
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                 And so, sure, he was the subject of complaints
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       made to a hotline and there were numerous complaints, but
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       the legal analysis is whether or not this is a person
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1 similarly situated in all relevant respects, and he was not. 2 He was not found by Doctors -- it's undisputed that 3 Dr. Dearani and Dr. Rihal were extensively reviewing 4 Dr. Said's investigation and the kind of conduct, the 5 sexually harassing nature of the conduct and the 6 relationship engendering that he was engaged in, was very 7 different than the complaints that were received about Dr. Maltais. 8 9 So, we can go on and on, but the record is quite 10 clear and I think one -- I'm sorry. Were you going to ask a 11 question? 12 THE COURT: Yes. Apart from the one instance in 13 which Dr. Maltais gets his cell phone out and inappropriate 14 content is allegedly displayed, is there anything about the 15 complaints against him that could be construed as sexual 16 harassment? 17 MS. WILSON: No. I think that Counsel argues that 18 because it was a woman, that Emily Coldiron is the person 19 that you'll see referred to several times I think in five or 20 six of the complaints, it's the same issue being raised 21 again and again and again. 22 And the testimony around that was that he was 23 leaving a room, a hospital room, and he -- you know, you can

leaving a room, a hospital room, and he -- you know, you can see in the record there were issues about his -- the way he talked to people, being abrupt, kind of gruff. And in that

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instance, whatever happened, he pushed his way out is the claim and shoved her and somehow hit her in the shoulder.

So, they have made much argument about the fact that that is a physical touching and Dr. Said undisputedly did not physically sexually assault the women who complained, and that is an apple and an orange. We're not talking about the same kind of sexually harassing conduct and that is what Dr. Dearani was quite adamant about in his deposition, as was Dr. Rihal.

So, I think we have to -- also, it's important to look at the record and what the record says about those things. There's a reference made that caught my eyes. I was reading the briefing -- I don't want to say at what time last night because I was well-prepared, of course, last week for this argument.

But in looking at it one more time, at page 13 of Plaintiff's memorandum in opposition to summary judgment there's a reference to Dr. Maltais and calling him a comparator, and there's this argument that Dr. Maltais was given six months of a runway as opposed to being terminated the way Dr. Said was. Well, right, again, very different conduct and there was a discussion of this isn't a fit. They never gave Dr. Maltais extensions of his promotional consideration. It was: "This is not a fit. You are going to leave." So his employment at Mayo was definitively

ending and he was told that.

And one of the arguments Counsel makes is that he was given some type of glowing references by Dr. Dearani or Rihal and that helped him in his future. And the specific quote says: "These positive references were instrumental in Maltais finding subsequent employment at the University of Montreal, and later finding another position in the HCA Healthcare System in California." Then there's a cite to two deposition pages.

And so I went -- I thought that just isn't what I heard and I went back and sure enough the cite to Dr. Dearani's deposition is that he doesn't remember if he gave this specific reference, but that would be -- you know, it would be consistent that he responded to requests for references, and Dr. Maltais similarly did not say anything about whether this is a positive reference that was instrumental in him finding subsequent employment.

So, we have to leave aside argument to counsel and facts to the record, and I think when you take the facts to the record it's undisputed that Dr. Maltais is not similarly situated. And in fact, what we have pointed out and what came out in the discovery record is that, in fact, Dr. Dearani had delayed promotional consideration for Dr. Lyle Joyce, somebody who testified in Dr. Said's favor and supports his claims. He likewise was sidelined for

1 awhile by Dr. Dearani and not pleased about it. 2 ultimately did testify in this case. 3 And the record also reflected that there were two 4 individuals who were much more similar to the types of 5 conduct that Dr. Said was investigated for and the subject 6 of this lawsuit, and both of those individuals, Drs. Grothey 7 and Sarano -- apologies -- they did not testify in the case, 8 so they're not as top of mind, but they are two other 9 individuals who were subject to similar types of complaints, 10 and this was consistent with Mayo's response and 11 Dr. Dearani's response and Dr. Rihal's response as the chair 12 of the Personnel Committee and likewise reported to the 13 Board. 14 So I think the record is clear in showing that 15 there isn't a prima facie case to support the claims of 16 discrimination in Counts I, II, III -- let's see. 17 race, religion, national origin discrimination under both 18 state and federal law. 19 THE COURT: I think I through VI, right? 20 MS. WILSON: That's what I'm just confirming, the 21 counts. Yes, I through VI. 22 So, I don't want to take more time than we need to 23 take. If you have a question. 24 THE COURT: Let me wrap up just one fact question 25 that I should remember and don't.

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                 One of the two physicians who Mayo says are more
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       reasonable comparators, if I can use that word, one retired.
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       What happened to the other one?
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                 MS. WILSON: That was Dr. Grothey. He was accused
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       of harassment and the PC made a recommendation to terminate
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             He chose to resign and he was reported to the Board,
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       as was Dr. Said. But Dr. Sarano, the one who retired, was
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       also reported to the Board.
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                 THE COURT: Correct, right. He had to be.
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                 MS. WILSON:
                             Right.
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                 THE COURT: Okay. So the stipulation that
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       Dr. Said entered with the Board of Medical Practice, I don't
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       understand Mayo to be relying on that to suggest that it
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       establishes in some legal sense, some per se legal sense,
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       the reasonableness of -- the fact that he did not meet your
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       legitimate expectations; is that fair?
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                 MS. WILSON: Well, we aren't relying on it because
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       we don't need to, right? We reached our good-faith -- after
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       a good-faith investigation we reached -- Mayo reached
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       conclusions and acted upon them. So I don't think whether
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       or not Dr. Said agrees or disagrees with the decisions is
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       material to Mayo's -- legitimacy of Mayo's decisions, so
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       it's not -- but I think it's telling --
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                 THE COURT: He owns up to some of the conduct,
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       right?
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1 Right, right. And he said to MS. WILSON: 2 Dr. Rihal, "I wish the penalty were less severe," right. 3 admitted to lots of inappropriateness in his texting 4 messages and communications. 5 The problem is that what came out in the 6 investigation wasn't just a little bit of something, but if 7 you read -- I think it's most significant is Chad Johnson 8 was the lead investigator and to his declaration are 9 attached things that are grotesque in nature and continuing. 10 And even after she told him, for example, that --11 she met with him outside of work in August of 2018 and said, 12 "This" -- you know, "I'm not interested in a relationship. 13 I have a relationship." And in September, in that 14 conversation he says he's -- he expresses suicidal thoughts 15 and comments, she reports, and then subsequently, 16 undisputedly, he gives her a video of them in a surgical 17 procedure where their hands are on a patient's heart that he 18 set to music. I mean, she is understandably completely 19 beside herself. 20 So, these are the types of things that were coming 21 to them, so whether or not he agreed with the conclusion and 22 he agreed with the recommendation is not material. It is 23 noteworthy that he did stipulate to the Board. 24 THE COURT: Okay. Thank you. 25 Mr. Schaefer.

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                                Thank you, Your Honor.
                 MR. SCHAEFER:
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       going to grab a water that's in front of me here.
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                             That's great, and then if you could
                 THE COURT:
       make sure that that microphone's turned on too.
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                 MR. SCHAEFER:
                                I will.
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                 THE COURT: Thanks.
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                 MR. SCHAEFER: Had to get used to a lot of
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       technology over the last year and a half.
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                 THE COURT: Yes.
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                 MR. SCHAEFER: Your Honor, I appreciate the
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       opportunity to respond and I'll try to do it within the
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       framework that you mentioned, sort of 20 minutes to reply,
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       because we have presented in great detail in our memo why
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       the record that we have cited extensively establishes that
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       Dr. Said's discrimination claims require trial.
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                 THE COURT: Give me the three best pieces of
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       evidence you've got that show that.
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                 MR. SCHAEFER: First, the treatment -- the
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       inexplicable contrast in the treatment between Dr. Said and
       Dr. Maltais.
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                 THE COURT: Okay. That's one.
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                 MR. SCHAEFER:
                                That standing alone requires trial
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       and Maltais is similarly situated, and I want to point out
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       an additional argument why that is the case.
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                 Second, there is a violation, a clear violation of
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1 company policy that Dearani engaged in throughout Said's 2 employment, in particular in relation to the most critical 3 evaluative process that Senior Associate Consultants go 4 through, and that's the 360 Review, Your Honor. 5 The 360 Review is intended to occur annually, 6 although there is no requirement that it occur annually, but 7 it is a tool where everybody chimes in on how a Senior 8 Associate Consultant is doing on a whole variety of factors. 9 And it is an absolute requirement for a 360 Review to be 10 conducted in order to be considered for promotion from SAC 11 to Consultant. That never happened and the record is 12 inexplicable of terms of why that never happened. 13 And Dr. Dearani also cannot explain why the 14 favorable -- extremely favorable review for Dr. Said in 15 December of 2016, which I believe is Jones Exhibit 38, Your 16 Honor, why that extremely favorable review was never 17 provided to Dr. Said until a year and a half later, almost, 18 till March of 2018. 19 THE COURT: So is that the third piece? 20 MR. SCHAEFER: No, that's the 360 Review. 21 And the third important piece is we have presented 22 evidence that throughout Said's employment at Mayo, 23 Dr. Dearani treated him differently, disparaged him. 24 fact, he did oppose his hire. He said that he was not Mayo 25 material and his treatment of Dr. Said throughout his

employment reflected that.

Now, to argue that Dr. Said has not established a prima facie case in the face of not only that incredibly favorable 360 Review, but all of his annual reviews, which were exceptional, and the fact that he met and exceeded and in fact was the most productive cardiovascular surgeon in the department is absurd. He has clearly overwhelmingly established his prima facie case. The adverse action against him that we are attacking is not only the process of delaying his promotion to SAC -- or to Consultant, excuse me, Your Honor -- but the recommendation to terminate him when the treatment of Said was remarkably different.

Now, when the Court has before it two extraordinarily different --

THE COURT: Are you suggesting that the allegations -- that the harassment investigation is unrelated to the showing of a *prima facie* case?

MR. SCHAEFER: I'm sorry, Your Honor. That the investigation into my client's --

THE COURT: Are you suggesting that Mayo's expectations that its physicians not sexually harass its employees or others, are you suggesting that that policy and the investigation into your client and the reason for the termination is not relevant to the *prima facie* case?

MR. SCHAEFER: Absolutely not, Your Honor. All

I'm asking is that Dr. Said be treated like others, treated like other comparable employees in similar circumstances.

When the Court is faced with disparate treatment between two employees, the critical factor for the Court to determine, particularly in summary judgment, as a matter of law is whether those two employees are similarly situated. The parties have devoted a lot of the briefing to that issue, but it's a simple concept.

THE COURT: You disagree on the legal standard that applies to determining whether someone is or is not similarly situated.

MR. SCHAEFER: I think the briefing is -- we've all cited many of the same cases. I want to highlight three, Your Honor, because I think there's no way to apply the law on similarly situated and conclude that Maltais is isn't similarly situated, that his treatment is not something a jury could rely on in finding discrimination, and at the summary judgment stage, that's the inquiry that the Court has to focus on, is there evidence that a jury could rely on that is admissible that could support discrimination. Maltais' treatment is exactly that.

Now, the similarly situated standard, the three cases that are the most, from our perspective, useful for the Court in looking into that, is the *Rideout* case, where the court, among other things, says that you don't have to

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       look for an exact clone, the treatment doesn't have to be
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       exactly the same, only of comparable seriousness. That's
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       715 F.3d 1079, and the analysis begins at 1085, Your Honor.
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                 The Lynn vs. Deaconess Medical Center is discussed
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       by the Rideout court, the Eighth Circuit, extensively.
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       That's at 160 F.3d 484, 487-489. That's two nurses and
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       whether they are similarly situated when the offenses
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       committed were different, clearly different.
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                 And then Burton vs. Arkansas Secretary of State,
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       737 F.3d 1219, and the analysis is extensive. It's at
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       1231-35, and that involves two police officers.
                 What the courts look at is not -- there doesn't
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       have to be the identical conduct, doesn't have to be the
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       same conduct. It just has to be a violation of policy of
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       comparable seriousness.
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                 THE COURT: Let me see if I can test this a bit
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       with some hypotheticals.
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                 So, let's say you've got Dr. A who's accused of
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       sexual harassment and you've got Dr. B who's accused of
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       being a scalpel thrower. Comparable?
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                 MR. SCHAEFER: One accused of sexual harassment,
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       Your Honor, the other accused of throwing scalpels?
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                 THE COURT: Well, displaying an extreme temper in
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       the operating room.
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                 MR. SCHAEFER: Yeah, I would say those are of
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1 comparable seriousness, so the obligation of the employer to 2 treatment both similarly would apply and evidence of 3 disparate treatment like we have here would be relevant. 4 Your Honor, let me talk about the violations of 5 policy. 6 THE COURT: What's the best case for that 7 proposition, because to me they seem different under the 8 law. 9 I would say the Lynn vs. Deaconess MR. SCHAEFER: 10 Medical Center is the case where one nurse was accused of 11 sleeping on the job, the one who the plaintiff pointed to as 12 a comparable. The plaintiff was accused of various 13 unprofessional conduct, not sleeping on the job, but of 14 conduct that the court ultimately reversed summary judgment 15 and said no, sleeping on the job's of comparable and maybe 16 even more seriousness than the plaintiff was accused of. 17 It's relevant. You got to let trial on the discrimination 18 case. So, Lynn vs. Deaconess, but Rideout and Burton, all 19 those cases are very instructive on this issue. 20 Let me talk a little bit, Your Honor, about the 21 violations at issue here. 22 My client was accused twice of expressing his 23 feelings of love for women in the workplace, the first by a 24 doctor named Ashikhmina, an anesthesiologist, in October of

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2017.

The accusations by Dr. Fritock are nonsensical in terms of that raising anything relating to sexual harassment.

But Ashikhmina pointed to dated texts over a year old where Said, Dr. Said, had expressed his love for her. What wasn't involved in that investigation but should have been is their entire text communications. These were incredibly close friends over many years and they both expressed their love for each other. They both decided never to pursue a relationship. Ashikhmina had a boyfriend and got pregnant by that boyfriend. And that was the extent of Dr. Said's supposed transgressions relating to Ashikhmina. That's it.

Your Honor, the Reid accusation, the PA Reid accusation, that arose in October of 2018, again is Dr. Said -- it's indisputably no touching of any kind, no sexual advances of any kind, physical sexual advances of any kind, but again, it's Dr. Said expressing his love for Reid and exploring for a very brief time in October of 2018 whether she might be interested in developing a relationship with him which was while he was contemplating divorce from his wife and separated from his wife. It didn't go anywhere.

If you review all the evidence of that complaint, all of it, under the summary judgment standard where you are

to construe inferences in Dr. Said's favor, there's plenty that a jury could find that Dr. Said understood -- maybe mistakenly, but understood, had a basis for understanding -- that that expression of love might be reciprocated, it wasn't, and he never pursued it further than that.

And this evidence, supposedly damning evidence, of this video set to music, look at the evidence of that, Your Honor, because it's a nothing. It is simply a surgery that Reid worked with Dr. Said on, that he sent her a video of and that the music came with -- it was sort of preprogrammed into the video. And it was an incredibly complex surgery and he wanted her to have a memento of it, as is his giving her gifts, no different than the way he treated all of the people that he worked closely with. Dr. Said is in a demanding practice. He's doing heart surgery on children. That's his focus. He gives gifts to the people that he works with and he acknowledges that in relation to Reid, his expression of interest to her was a lapse in judgment. He acknowledges that, Your Honor, and he so stipulated to that in the Board complaint.

Look, however, at the record regarding

Dr. Maltais, who like Dr. Said is a Senior Associate

Consultant, hired a month later, like Dr. Said is subject to
the supervision of Dearani and the Personnel Committee.

Maltais is Christian, Caucasian, and of a different national

origin, so differing treatment of him is relevant on all the discrimination scores. They are in same position, subject to the same supervision.

In contrast to the two complaints about Dr. Said regarding his -- expressing these feelings towards women in the workplace, there is a record of over ten serious complaints raised about Dr. Simon Maltais, and those are all cited in the record and discussed at our memo at page 6 to 7 and 10 to 12.

Those complaints include a very serious complaint raised on October 24th or 22nd, '16 by Drs. David Joyce and Lyle Joyce in which Maltais' clinical care problems, Dearani's inexplicable favoritism, had caused 14 physicians to leave the CVSD, the surgery department, 13 of whom were minorities.

The other complaints that arose in 2017 and 2018 all talk to a pattern of behavior by Maltais, for over a year, Your Honor, where he is directing abusive conduct toward women in the workplace, including an assault of one of the nurses, Emily Coldiron, and that his conduct over that period of time, in addition to what Your Honor cited as his — the pornography on his phone that was apparent to a subordinate in the workplace. This caused — this pattern of conduct caused two individuals to leave, Coldiron and Julie Holst, a nurse supervisor. And you will see as you

review the record that in every instance these hotline complaints basically say: Referred to the human resources department for further investigation and counseling.

Nothing was ever done.

Maltais testified that throughout his entire tenure he had a grand total of one meeting with human resources. Maltais, contrary to Said, received a 360 Review to facilitate his promotion to Consultant in the summer of 2018. That review was not surprisingly uniformly negative. And that led Mayo and Dearani with Rihal's approval to go to Said -- or go to -- excuse me -- Maltais and say, "You're never going to be promoted to Consultant. This isn't a good fit. We're going to give you six months of continued employment. We're not going to report you to anywhere. We're going to let you resign." And they gave him references to jobs that he subsequently found. This all occurred within two months, Your Honor, of the recommendation -- two to three months of the recommendation to summarily terminate my client.

That disparate treatment and the impact of that, the impact of -- all Said was asking for through counsel and through himself is just to be permitted that same kind of treatment. "Just give me six months. I'll find something else. Just don't" -- you know, that is exactly what he was looking for. And that disparate treatment, the jury could

readily find, readily find, sounds in discrimination, Your Honor, and could predicate liability on the discrimination counts on that evidence alone.

THE COURT: Let me ask you the same question I asked your colleague.

The legal-standards analysis that would apply to analyzing whether Dr. Said met Mayo's legitimate expectations as part of a *prima facie* case, how is that different under the law -- not factually, under the law -- from analyzing whether Mayo had a legitimate reason for taking the adverse actions it did?

MR. SCHAEFER: Well, Your Honor, the legitimate reason is -- we have the burden of proving that it's pretextual if we've established our *prima facie* case, and Mayo's reason for recommending termination of Said was, is, has been, that he committed these violations of policy.

The prima facie case is not an onerous standard at all, Your Honor, and if a plaintiff demonstrates that work performance met expectations, which Said's unquestionably did throughout his tenure as exhibited by not only the one 360 Review he got, but all the other reviews he's got as well, to say that because he was accused of expressing his feelings towards two women in the workplace -- they call it harassment, we -- you know, the disparity in how those were investigated between Maltais versus Said is just striking,

Your Honor. But to say that that renders him not able to prove a prima facie case would mean that anyone coming before this Court, anyone coming before any court attempting to prove discrimination who was accused of something in the workplace couldn't meet a prima facie case. The devil is in the details and the rubber hits the road, Your Honor, when you look at how the violations of policy were handled between Said and Maltais, and the disparity couldn't be more great, and we would submit that they are clearly, particularly at the summary judgment stage, similarly situated for the purpose of that evidence, giving a jury a basis to find discrimination.

You also mentioned, Your Honor, that you want to talk about the MWA claim. I assume that also includes the reprisal claim, which is Count VII. There's two retaliation claims, reprisal under MHRA and then the Minnesota Whistleblower Protection Act.

THE COURT: I was less interested in hearing about the reprisal claim today. I think I understand that. I'm certainly willing to hear anything you think I need to know about that that's not in the briefs, but I was thinking more importantly about the Whistleblower Act claim and I just want to be sure I understand that claim.

MR. SCHAEFER: No, and, Your Honor, the format you had suggested was five minutes for --

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                 THE COURT: But I'm going to start with you on
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       that one.
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                 MR. SCHAEFER: Okay.
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                 THE COURT: Give me the nutshell version of the
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       Whistleblower Act claim.
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                 MR. SCHAEFER: Dr. Said suffered an accident on
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       October 21st, 2017.
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                 THE COURT: Let me -- maybe I should ask it just
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       this way: Is it just related to the HIPAA issue?
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                 MR. SCHAEFER: No.
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                 THE COURT: Okay.
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                 MR. SCHAEFER: No. Your Honor, there's two HIPAA
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       complaints, one that occurred shortly after October 21st
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       where Dr. Said through his secretary had complained about
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       Dearani's violation of HIPAA by contacting a surgeon and
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       getting patient information regarding Said that he needed a
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       release to get, and Said complained about that and Dearani
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       erupted at him.
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                 And the second was I believe it's April 3rd of
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       2018 where Dr. Said, in the midst of just begging Dearani
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       and Rihal to let him be considered for the promotion that he
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       had felt he had earned by that time, mentioned to Rihal very
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       clearly, complained to Rihal on October 8th, that:
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       Everything has gone south for me since I raised this
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       complaint to Said about his HIPAA violation, and there was
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further retaliation against Said after that.

There is no explanation, Your Honor, for why Said -- why no 360 Review was conducted for Said in 2018. In fact, there's exhibits in the record, in fact that coaching memo that they point to most prominently. The coaching memo was basically Dearani telling Said: We're going to delay your promotion for three months to allow you to get better, you know, a 360 evaluation for your consideration for promotion. Never happened after that, never happened at all in the next nine, ten months while he was there, 11 months while he was there.

And in fact, there's a document in August of 2018 which says that Said is to be issued a final written warning and given this long-awaited, much sort of requested 360 Review for his promotion to Consultant. It never happened.

THE COURT: Okay.

MR. SCHAEFER: And finally, Your Honor, within six days after he was placed on leave for this investigation to ensue relating to his conduct toward PA Reid, I raised on his behalf and said, "I'm raising this on Dr. Said's behalf because he wasn't permitted to communicate with anyone at Mayo." I said, "This is discriminatory, what my client is being subjected to," and specifically raised with them the treatment of Maltais in correspondence throughout that time. That's another protected report for which retaliation cannot

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       occur.
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                 THE COURT: So the question I asked at the start,
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       Mr. Schaefer, was whether the Whistleblower Act claim
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       related just to the HIPAA violations, and I think you said
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       no, but then what I heard you talking about were two
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       separate instances where the HIPAA violation was at the
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       center of it.
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                 MR. SCHAEFER: There's two, yeah, and I'm happy to
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       clarify, Your Honor.
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                 THE COURT: But it's the one HIPAA violation,
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       right?
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                 MR. SCHAEFER: Right, right. There was one HIPAA
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       violation that Dr. Said complained of twice and then through
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       counsel on October 15th, Your Honor, and there's a number of
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       correspondence where this is fleshed out where the differing
       treatment between Said and Maltais is raised.
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17
                 THE COURT: And those are the letters from you.
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                 MR. SCHAEFER: That's right.
19
                 THE COURT: Right. Okay.
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                 Ms. Mrkonich Wilson, let me hear from you on the
21
       Whistleblower Act claim.
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                 MS. WILSON: (Microphone muted).
23
                 THE COURT: Oh, microphone. Sorry. You're on
24
       mute.
25
                 MS. WILSON: Right? The line of 2020, right?
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Your Honor, as to Count VIII, the Whistleblower

Act claim, as I hear it, Dr. Said's complaint is that

related to Dr. Dearani's conversation with his hand surgeon.

And it's undisputed that on October 20th, Dr. Said had a meeting with Renee Jones and was counseled regarding the conduct that had been investigated as raised by the anesthesiologists Drs. Fritock and Ashikhmina.

And then the next day he's in a car accident.

There's an email in the record -- I think it's at Jones

Exhibit 36 -- that shows by October 27th the decision had been made to give him a coaching memo.

His surgery then happens. The conversation happens after the coaching has happened and the documentation has been decided upon. It's not delivered until he returns to work after he's recovered from his injury. So the idea that there was even timing on that first element.

The second issue I'm not -- this issue that he's saying he reiterated a concern with Dr. Rihal, it's undisputed that in December of 2017 he was told about the promotion being extended. He's now saying that there was something retaliatory about it being extended to Christmas of 2018 because of the HIPAA concerns he allegedly raised, and I think we have both the issue of timing on the first one and then there is no causation and there is no pretext.

This is just the carrying out of decisions that were made based upon conduct that was investigated before he had a car accident, conduct that he engaged in before he had a car accident as well.

And I don't think -- any other claim that is raised under the Human Rights Act for a reprisal theory would be preempted and could not be brought under the Minnesota Whistleblower Act as well, by the Minnesota Supreme Court ruling some 20 years ago in Williams vs.

St. Paul Ramsey Medical Center, so it would be limited to the alleged HIPAA complaint.

THE COURT: Okay. Let me stay with you,

Ms. Mrkonich Wilson. Let's go to the common-law tort claims
here.

Tortious interference. Let's start with that and we're just going to sort of bounce back and forth on each of these, if that's all right.

MS. WILSON: Right. Yes, Your Honor.

As to all of the remainder of the briefing, I think it's important to note and we've cited to the *Horner* decision out of the -- that was an unreported decision from the late Judge Kyle, but really got to the point of saying it's plaintiff's obligation to designate specific facts with record citations. And I just note that in the briefing we fall off there, or Plaintiff falls off there, from this

Count IX, X, XI, and XII. There isn't record citation to support or respond to the specific facts and arguments set forth in our moving papers, and so I think that's a fundamental flaw in the briefing as to the -- so there aren't record cites for me to respond to from that briefing because they're not there.

When I look at the tortious interference claim, I see an interference with -- I think with the ability to be reemployed, that's sort of the first component. He's got a two-part claim. And here, the chair of the University of Minnesota denies the allegations, so you can't create a genuine issue of material fact out of thin air. There is no admissible evidence to support the notion that his reemployment was in any way delayed or affected by Mayo. The declaration in the record supports the notion that when he was hired the University of Minnesota envisioned a three-month onboarding process.

The second component to the tortious interference claim is I believe the report to the Board, and again, there, in addition to there being civil immunity for such reporting, that there is also an authorization and release that Dr. Said executed. So, there's no intent to interfere. No tortious interference has been established under any of the elements of the claim.

THE COURT: I'm not sure this is the best time to

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       ask this question, but it's something I'm curious about.
                 We have a declaration from Dr. Said that's been
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       submitted in connection with this motion, correct?
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                 MS. WILSON: That Dr. Said submitted a
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       declaration?
                 THE COURT: Yes.
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                 MS. WILSON: Yes.
 8
                 THE COURT: Okay. Any conflict between anything
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       in that declaration and his testimony in his deposition?
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                 MS. WILSON: I think it was more of an elaboration
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       and I think it was more hearsay and argumentative and I
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       think the facts in the record are there. We'll accept it
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       for what it is. So, we didn't make it the subject of motion
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       practice for the purpose of saying -- there is this piece.
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       I mean, he quit, I should add, as well, which also takes
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       away from his ability to bring a tortious interference
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       claim, but he kind of wants it both ways.
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                 On the one hand he says yes -- he first is
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       addressed about his conduct and the claims in October of
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       2017 and says, you know, no, it didn't happen -- October
21
       2018, I apologize -- with Rebecca Reid. And he says no, it
22
       wasn't like that, but then when he -- that there wasn't a
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       journal. He's asked about a journal that he had told her
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       about. No, there's no journal. Then he comes in a month
25
       later and he says, oh, it was. This is all just -- you
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       know, I think I just heard Counsel say he was expressing
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       feelings of love, and if that's expressing feelings of love,
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       that's not welcome in the Mayo Clinic workplace, because
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       that's a really different way to express feelings of love
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       when you've been told not to. So that happens. I think his
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       declaration is consistent with that where we get a story and
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       then we take another angle.
                 And I think this is a kitchen-sink lawsuit.
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 9
       That's what I think when I'm getting to Count XII. And we
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       can have 32 counts, but there's not a count that survives.
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       There's just not a case. I like being on this side of
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       this -- if these facts were going to be in court, this is
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       the side I want to be on.
14
                 So, that's the tortious interference claim.
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       don't know if you want me to stop now.
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                 THE COURT: Yeah, let's ping-pong here on this if
17
       we could.
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                 MS. WILSON: Okay.
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                 THE COURT: Mr. Schaefer, let me hear from you on
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       tortious interference.
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                 MR. SCHAEFER: Two bases for -- not what she
22
       described. First is the delay in the hire --
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                 THE COURT: Get a little closer to your
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       microphone.
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                 MR. SCHAEFER:
                                I'm sorry, Your Honor.
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First is the delay in the hire to the University of Minnesota position. There was a clear plan that we've laid out in the record that Dr. Said also testified to for him to begin on an emergency-privilege basis at the University of Minnesota Physicians in December of 2018 that all got derailed because of communications that Dearani had with Griselli that alerted the University of Minnesota to the November 19th or -- I think it's 19th -- 2018 termination recommendation letter, and the consequences of that delayed Dr. Said's start at the University of Minnesota until about April of 2019, Your Honor. And then second is the University of Detroit opportunity where both -- where Dr. Zeyer was clear at his deposition testimony that when he asked Said about Dr. -- or asked Dr. Dearani about Dr. Said, Dr. Dearani told him -and I quote -- "I can't talk about him. He's suing me." And then Dr. Walters also had similar testimony in support of that, so that there was a tortious interference with that opportunity as well. Those are the bases for that claim, Your Honor. It has nothing to do with the Board report. THE COURT: What do I do with the UMPhysicians affidavit, or testimony, I quess --MR. SCHAEFER: I think that was from Ikramuddin that said that he had had no communications that

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       he could recall with Dearani. It was Griselli that the
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       communications were with. Dearani admitted in his
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       deposition -- I don't know why he would communicate with
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       Griselli, but he claimed his communication with Griselli was
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       only after Said started working at the University of
 6
       Minnesota. I don't think that's accurate at all, because
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       Dr. Said was told by Griselli and Ikramuddin that we can't
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       give you emergency privileges until we get to the bottom of
 9
       this November 19th, 2017 letter.
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                 So that's that interference, Your Honor.
                 THE COURT: Let's leave defamation for last here.
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12
       Let's go to invasion of privacy next, which as I understand
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       it is the journal.
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                 Ms. Mrkonich Wilson, let me hear from you on that.
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       And if it goes beyond the journal, I guess I need to be
16
       reminded of that too.
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                 MS. WILSON: I just -- I will move on to that.
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       would just close on the tortious interference with contract
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       claim. I just heard reference to testimony from
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       Dr. Walters. There was no testimony from Dr. Walters, so
21
       that didn't happen. And the Detroit testimony, the record
22
       will reflect what it reflects. We've cited to the
23
       testimony.
24
                 THE COURT: I thought it was just in Dr. Said's
25
       declaration.
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1 That's hearsay, right. MS. WILSON: Okay. So do 2 we have an objection to relying on -- yes, hearsay? 3 THE COURT: That's sort of why I'm saving defamation for last. 4 5 MS. WILSON: Right. Thank you. And as for the privacy claims, as I see those, 6 7 again, not trying to state his claims for him, but trying to 8 see what I've understood from the briefing. 9 He's got the publication. I guess the first one 10 would be intrusion on seclusion. For that he has to show an 11 intentional intrusion that's highly offensive and in some 12 matter in which a person has a legitimate expectation of 13 privacy. And this really was rooted in a case against 14 Walmart where there were nude photos circulated and it's 15 become kind of a -- that's the seminal case on the issue in 16 Minnesota. This is very different. 17 Here, Dr. Said claims his privacy was invaded by 18 publicizing private facts by the fact that the Mayo 19 investigators acquired his journal. He testified and 20 admitted that he doesn't believe it was shared with anyone 21 inappropriately. Those pages of his deposition are cited 22 to. He has no record cites in response in his brief. 23 the argument made there is, of course, what we reiterate 24 here, is that acquiring the journal from Mayo's property 25 when he had told Rebecca Reid it was there in his desk and

and she should look at it was perfectly reasonable for the investigators to do, especially then when he denied the journal's existence. I mean, the journal was a relevant piece to their investigation. It was not highly offensive in the investigative context. It was kept on Mayo's property, so there isn't a legitimate expectation of privacy. It wasn't -- unlike the photos that were published where people were informed that one or more copies had been circulated in the community, I believe.

So, the intrusion on seclusion theory fails as does, I think -- the second effort is the publication of private facts and for that he must establish that there's public disclosure of facts concerning his private life, the matter disclosed would be highly offensive and objectionable to a reasonable person, disclosure was intentional, and the matter publicized is not of legitimate concern to the public.

So, publicity is different than publication, it's not a privacy invasion for communication of a fact to a person, and we have cited to some case law in Minnesota that supports our argument, but again, our arguments in opposition to the claim are this was not a journal that was reviewed and then disclosed in any way to the public, it wasn't published, it was highly relevant to the investigation. He ultimately brought it to the

1 investigators when he came to his interview on 2 November 2nd or 2018, so it wasn't reasonably likely to 3 become public for the way it was used in the kind of 4 privileged investigative context it was used, so there isn't 5 a privacy claim. 6 THE COURT: Mr. Schaefer? 7 MR. SCHAEFER: Your Honor, I have little to add 8 beyond what we have in our briefing. I mean, the journal 9 was intensely private and was kept in his desk in the 10 workplace and that was violated. 11 That's all I have to add on that, Your Honor. 12 THE COURT: All right. How about conversion? 13 Mr. Schaefer, let me stay with you on conversion. 14 I have a question for you on conversion. 15 In the complaint there are two subjects of the 16 conversion claim, Dr. Said's property rights in this 17 published article and then also items stored on an H drive 18 in a notebook. The H drive and notebook don't get any 19 attention in the briefing and I'm wondering if that's 20 deliberate. In other words, are those aspects of this 21 claim, have those dropped out? 22 MR. SCHAEFER: Your Honor, I think they have and I 23 think the focus is on the article that Dr. Said drafted and 24 then was cropped out of and it was published following his 25 termination without any attribution whatsoever to him.

1 THE COURT: Was anyone else attributed? MR. SCHAEFER: I believe there was attribution to 2 3 an author in the publication of it. 4 THE COURT: Okay. Ms. Mrkonich Wilson, let me 5 turn to you on that one just to give you an opportunity to 6 rebut. 7 MS. WILSON: Well, conversion is willful 8 interference with the personal property of another without 9 lawful justification, and here I think the claim that 10 Dr. Said was removed as a co-author of an article that was 11 published in an internal Mayo cardiovascular update 12 publication reflects a claim where there is not a property 13 interest. He doesn't have a property interest in his name 14 on a newsletter that he helped draft when he was employed, 15 was publicized after he resigned and intended to advertise 16 and promote the practice that he had left. There are 17 photographs near the article. There is no one identified as 18 an author on the article, just some pictures. 19 Then he also -- I think we've pointed out and 20 cited to our brief and attached -- he signed an intellectual 21 property -- to the extent there even were, he had signed an 22 intellectual property agreement at the time that he began 23 his employment, so there couldn't be conversion for various 24 reasons, all outlined in the brief. 25 THE COURT: Let's get to defamation now. I think

I've worked through everything.

Ms. Mrkonich Wilson, if you want to sort of summarize. I think what you're doing is you're sort of grouping each of these alleged false statements into different categories and sort of knocking them out for one wholesale reason or another. I understand that.

Anything beyond the briefing that I need to know there?

MS. WILSON: I don't think so. In getting ready for this argument, I had so many lists of reasons and things and trying to kind of summarize them. I don't need to argue their case for them, but there are tons of after-the-fact claims being made. Every day we were getting -- a new statement was being called defamatory.

And I think it is worth noting that the **Sherr** decision that we cited in our briefing was just recently, you know, affirmed by the Sixth Circuit on -- I mean the Eighth Circuit, pardon me -- on June 2nd, and a recent request for reconsideration review was denied on I think July 15th. So that's good law in the Eighth Circuit and I would rely on the **Sherr** decision to say we've got to look first at the statements that are pleaded in the complaint. Those are the statements at issue. And then, yes, we've set forth the reasons that the claims fail.

THE COURT: Okay. Mr. Schaefer?

MR. SCHAEFER: Your Honor, we've previously presented the case law that we think applies and should apply to determining whether statements at issue are capable of a defamatory meaning and therefore should be submitted to a jury to determine whether or not they are in fact defamatory and imply false facts, so we've laid that out. We haven't -- I mean, space didn't permit in the briefing for us to go through statement by statement.

But to address the **Sherr** issue and the decision related to **Sherr**, what we did in the complaint is we alleged the defamatory statements that we were aware of that we alleged Dearani and Stulak had been involved in. We have supplemented that through discovery with some additional statements, such as Dearani declaring Dr. Said to be a predator when he became aware of PA Reid's accusation. We think that's a defamatory statement that should survive summary judgment and clearly implies false facts about him.

We think the statements even to Dr. Zeyer and others imply very serious negative factual implications about Dr. Dearani that a jury ought to be able to consider whether or not those in fact were false and permit a recovery to Dr. Said on defamation.

THE COURT: At the start of this I think I indicated -- if I didn't, I should have -- that I'd give both of you an opportunity to get anything else on the

1 record that my questions or the format of the argument here 2 today didn't permit you to get on, so let me give you that 3 opportunity at this point. 4 Ms. Mrkonich Wilson, anything from you? 5 MS. WILSON: Well, I would just go back to the 6 fact that the decisionmakers here and the alleged bad actors 7 in Dr. Said's world are Dr. Rihal and Dr. Dearani, and they 8 both stand by their decision, the knowledge that they had 9 and the assessment that they made of the complaints received 10 regarding Dr. Said were severe and had consequences. 11 And I think it's noteworthy to point out that in 12 Mr. Said's own declaration, he says -- at paragraphs 38 and 13 39: 14 "I also accepted the reprimand associated with 15 this because I have learned with the S & O" -- the 16 stipulation and order -- "since the events at Mayo that my 17 expression of my love for PA Reid and interest in developing 18 more than a professional relationship, however brief it was, 19 was a serious lapse in judgment for which I bear 20 responsibility." 21 He goes on to say he would have gladly accepted a 22 reprimand. And here the decision is distinctly in Mayo's 23 hands and Mayo made a decision that we stand by and it has 24 not been shown in any way to be anything other than a 25 legitimate and appropriate decision under the circumstances.

So, we believe the case should be dismissed on all counts, however many of them there are, and however many statements of defamation are alleged. There was a deadline. Plaintiff sought to move the punitive damages deadline to amend the pleadings and did obtain an extension, a deadline was extended, and we've never seen an amended complaint to match the pleadings, and I do believe the **Sherr** decision is governing here and those claims should not be considered.

Thank you.

THE COURT: Thank you. Mr. Schaefer, anything further?

MR. SCHAEFER: Just to close, Your Honor, all
Dr. Said is asking and will ask a jury, if permitted to try
the discrimination and reprisal and other claims, is to be
treated in a manner that is consistent with what the law
requires, and that is individuals are treated similarly and
that there isn't favorable treatment for a protected
class -- or, you know, for nonprotected class physicians
like there clearly was here for Dr. Said, or for -Dr. Maltais was treated far more favorably. All he asks is
that Mayo be held to the standard that they apply equal
employment opportunity under the law, treat like infractions
similarly or at least ones of comparable seriousness
similarly. They utterly failed to do that here and that's
actionable and that could -- it doesn't demand that a jury

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1
       find liability, but it could support liability and that's
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       why trial is required.
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                 THE COURT: Thank you.
 4
                 All right. Well, as I said, I've read everything.
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       The briefing and argument today are helpful in trying to
 6
       understand everything that's going on and the work that we
7
       have to do to issue a decision on this motion.
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                 We will take the matter under advisement. We will
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       get a decision out as quickly as we can, recognizing the
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       importance of a speedy decision to all concerned here.
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                 So, thank you very much. We're adjourned.
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                 MR. SCHAEFER: Thank you, Your Honor.
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                 MS. WILSON: Thank you.
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                 (Proceedings concluded at 12:06 p.m.)
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CERTIFICATE

I, TIMOTHY J. WILLETTE, Official Court Reporter for the United States District Court, do hereby certify that the foregoing pages are a true and accurate transcription of my shorthand notes, taken in the aforementioned matter, to the best of my skill and ability.

/s/ Timothy J. Willette

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